



OPEN MEETING

**REGULAR MEETING OF THE GOLDEN RAIN FOUNDATION
STRATEGIC PLANNING COMMITTEE**

AGENDA AND NOTICE

Tuesday, December 22, 2020 – 11:30 a.m.

ON-LINE VIRTUAL MEETING

Laguna Woods Village Community Center 24351 El Toro Road

1. Call to Order
2. Approval of the Agenda
3. Approval of Meeting Report for October 15, 2020
4. Chair's Remarks
5. Member Comments (*items not on the agenda*)
Laguna Woods Village owners/residents are welcome to participate in all open committee meetings and submit comments or questions regarding virtual meetings using one of two options:
 1. Via email to meeting@vmsinc.org any time before the meeting is scheduled to begin or during the meeting. Please use the name Third Landscape Committee in the subject line of the email. Name and unit number must be included.
 2. By calling (949) 268-2020 beginning one half hour before the meeting begins and throughout the remainder of the meeting. You must provide your name and unit number.

Consent:

None

Items for Discussion and Consideration:

6. Discuss and consider committee charter
7. Solicit and review each corporation's priorities
8. VMS input on possible focus areas

Future Agenda Items:

9. Finalize top priorities for phase 1 and create action plan for highest priority selected

Concluding Business:

10. Committee Member Comments
11. Date of Next Meeting
12. Adjournment

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OPEN MEETING

**MINUTES OF THE REGULAR MEETING OF THE GOLDEN RAIN FOUNDATION
STRATEGIC PLANNING COMMITTEE**

**Thursday, October 15, 2020 – 11:45 a.m.
ON-LINE VIRTUAL MEETING**

Laguna Woods Village Community Center 24351 El Toro Road

Director Present: Jon Pearlstone, James Hopkins, Gan Mukhapadhyay,
Steve Parsons, Lynn Jarrett, Sue Margolis, Brian
Gilmore, Andre Torng, Cush Bhada

Directors Absent: Robert Mutchnick

Staff Present: Jeff Parker-CEO, Siobhan Foster-COO, Brian Gruner,
Cheryl Silva and Grant Schultz

Others Present:

1. Call to Order

Jon Pearlstone, Chair called the meeting to order at 11:45 a.m. and established that a quorum was present.

2. Approval of the Agenda

Director Torng approved the agenda. Director Parsons seconded the agenda and the agenda passed without objection.

3. Chair's Remarks

Director Pearlstone commented this is the first meeting of the GRF Strategic Planning Committee. The charter will be discussed at the next meeting.

4. Member Comments – None

Consent:

None.

Discussion & Reports:

5. Overview of Objectives (oral discussion)

Director Pearlstone gave a presentation on the committee objectives:

- Purpose of the Committee
- Values
- Strategy, Consensus, Execution
- Mission Statement, Vision Statement, Three-Year Goals
- Rossmore General Plan 2024 (sister community)
- GRF Assessment History

- Strategic Planning Conclusion
- Review: Values, Strategy, Consensus, Execution

Items for Future Agendas:

- TBD

Concluding Business:

6. Committee Member Comments

- Director Torng give his suggestions for strategic planning
- Director Margolis commented about old facilities and the need to renovate buildings.
- Director Hopkins commented about establishing priorities.
- Director Mukhopadhyay commented about the funding for large projects. Suggested getting a loan.

Director Pearlstone asked the committee members to come back next month with ideas to move forward.

7. Adjournment

The meeting was adjourned at 1:00 p.m.

DocuSigned by:

Jon Pearlstone

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Jon Pearlstone, Chair
Siobhan Foster, Staff Officer
Telephone: 949--597-4265



RESOLUTION 90-21-XX

GRF Strategic Planning Committee Charter

WHEREAS, a Strategic Planning Committee has been established pursuant to Article 7, Section 7.1 of the bylaws of the corporation:

NOW THEREFORE BE IT RESOLVED, date, the Board of Directors of this Corporation hereby assigns the duties and responsibilities of this Committee, as follows:

1. Perform the duties imposed upon all standing committees as set forth in the resolution entitled, "General Duties of Standing Committees."
2. Review, evaluate, and make recommendations to the Corporate Members according to GRF bylaw 2.1.4, in relation to:
 - a. Sale and/or conveyance of Golden Rain Foundation or Golden Rain Foundation of Laguna Hills Trust real estate and/or improvements, where the value of the real estate and or improvement is appraised for at least\$500,000;
 - b. Lease of real estate or improvement in excess of 1 year;
 - c. Acquisition of real estate, where the total amount to be paid is at least\$500,000;
 - d. Expansion of facilities or construction of new facilities, either the construction of a new facility or an addition to an existing facility of at least 1,000 new or additional square feet or a minimum cost of \$500,000; and
 - e. Any borrowing in an amount excess of \$1,000,000.
3. Building community consensus on the vision for the Village's growth, financial and operational goals translated into specific, quantifiable goals and objectives.
4. Helping Village Management Services (VMS) Inc. identify critical strategic issues facing the organization. Assisting in analysis of alternative strategic options.
5. Understanding the organization's industry, market/community, and core competencies.

6. Keeping up-to-date on industry and local market trends, opportunities to improve the cost effectiveness and quality of services provided by the organization.
7. Identifying and assisting in the development of major new programs and services.
8. Developing criteria for management to use in evaluating potential strategic investments.
9. Making recommendations to the full board related to the organization's mission, vision, strategic initiatives, major programs and services.
10. In cooperation with Managing Agent (VMS), establishing the development of three, five year and long-range (10 years or more) strategic plan with measurable goals and time targets, and present Plan to the Board.
11. In cooperation with Managing Agent (VMS), annually reviewing the strategic plan and recommending updates as needed based on changes in the market, community needs, and other factors.
12. Researching alternative sources of revenue and alternative cost sharing models and make recommendations to the Board.
13. The Committee shall perform such other tasks as are assigned by the GRF President or Board of Directors of this corporation.

RESOLVED FURTHER, that the officers and agents of this Corporation are hereby authorized on behalf of the Corporation to carry out this resolution.